

The University of Hong Kong

香 港 大 學



Department of Politics and Public Administration

Presents

Polycentric, Monopolistic or Oligopolistic? Exploring Network Structure and Motivations of Partnerships in a Community-Based Senior Service Delivery System

This study applied network analytical methods to examining a community-based senior service delivery system operating in the City of Shanghai, China. Data were collected from 48 public, social, grassroots nonprofit and for-profit organizations that have collaborated with each other in serving senior residents. After describing and comparing network structure of inter-organizational relationships developed among these organizations, we concluded that a pattern of oligopolistic governance emerged from our analysis. However, more extensive informal networks of information exchange and resource sharing were observed than formal networks of policy advocacy and service delivery. A few organizations were identified as the most central ones.

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Bin Chen is an Associate Professor in the School of Public Affairs, Baruch College of the City University of New York. His research and teaching interests focus on cross-sectoral governance and interorganizational collaboration in public policy implementation. Professor Chen published in the *Journal of Public Administration Research and Theory*, *Public Administration Review*, *Journal of Policy Analysis and Management*, etc. Prior to his academic career, Professor Chen worked for the Shanghai Municipal Foreign Affairs Office, China. He was a policy analyst at the Asia New Zealand Foundation and a visiting researcher at the Centre for Strategic Studies New Zealand.

Date: April 25, 2013 (Thu)

Time: 4:30 pm

Venue: Room 9.66, The Jockey Club Tower

(Tea & coffee will be served at 4:15 pm)

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