

**Workshop**  
**The University of Hong Kong**  
**Department of Politics & Public Administration**

**The State and Public Administration:  
Have Instruments of Governance  
Outrun Governments?**

*(leading to Special Issue(s) of the Asia Pacific Journal of Public Administration)*

*14 & 15 September 2015*

*Social Sciences Chamber, 11<sup>th</sup> Floor, The Jockey Club Tower, Centennial Campus, HKU*

Are the instruments of public administration and governance, especially instruments like contracts, partnerships, networks and other alliances, outrunning the ability of governments to control them? What are the implications for legitimacy when governments are unable to control and monitor those who act in their name? As increasing use is made of proxies to advance the goals of the state, is the state's governance capacity and legitimacy being significantly reduced? What kind of state is needed in order to ensure appropriate capacity and more trust in a stronger pursuit of the public interest? Of particular interest are the actors (who is doing what), institutions-organisations (how strategies and tactics of government connect policy with the people), and events (how performance problems and political developments shape the strategies of political leaders and the views of citizens). A significant emphasis will be on the ecology of these forces, and how they interact.

APJPA website: <http://www.tandfonline.com/loi/rapa20#>

**Monday 14 September**

- 0830-0900 Tea & coffee, leading to welcome at 0900
- 0900-0915 Welcome by Professor John Burns (Dean of Social Sciences) and Professor Ian Thynne (Workshop convenor)
- 0915-1015 Professor Brinton Milward (Guest Editor of the Special Issue(s) of the APJPA)  
***The State and Public Administration: Have Instruments of Governance Outrun Governments? Introductory Perspectives***
- 1015-1115 Professor Guy Peters (co-author Professor Jon Pierre)  
***Policy Problems and Alternative Modes of Intervention***
- 1115-1145 Tea & coffee

1145-1245 Professor Adrian Kay & Professor Carsten Daugbjerg  
***De-institutionalising Governance? Policy Instrument Feedbacks Revisited***

1245-1345 Lunch break

1345-1445 Dr Ishani Mukherjee (co-author Professor Michael Howlett)  
***Policy Capacities for Instrument Design: An Asian Perspective on Payments for Ecosystem Services***

1445-1545 Professor Eric Schwartz  
***U.S. Humanitarian NGOs as Implementing Partners, Advocates and Critics: Complementary or Confusing Roles?***

1545-1600 Tea & coffee

1600-1700 Professor Jack Knott  
***Governance and the Economy: Institutions, Instruments and Reform***

## **Tuesday 15 September**

0900-1000 Professor Don Kettl (by skype)  
***Syncing the Tools and Missions of Government: Rethinking the Roots of Decay***

1000-1100 Professor Dan Guttman  
***The Global Vernacular of Governance: Translating between China and US Operating Systems***

1100-1130 Tea & coffee

1130-1230 Professor Ian Thynne  
***Dynamics of Governance and Instrument Use: The Significance of Power***

1230-1250 Professor Brinton Milward  
***Arrangements concerning the Special Issue(s) of the APJPA***

1250-1300 Professor Ian Thynne  
***Closing remarks***